Real Estate Workshop 2024

Subject A workshop on the current state of real estate investment

and the issues it faces.

Overview The workshop gathers members with knowledge in real

estate investment in Japan and globally to assess current conditions and issues facing the industry, and to consider

measures for its promotion.

Period June 2, 2016, to March 31, 2025

Date held (1) June 2, 2016

(2) July 15, 2016

(3) September 7, 2016

(4) October 14, 2016

(5) November 25, 2016

(6) January 25, 2017

(7) February 15, 2017

(8) March 29, 2017

(9) November 22, 2017

(10) April 16, 2019

(11) March 26, 2020

(12) May 22, 2020

(13) July 8, 2020

(14) January 20, 2021

(15) October 14, 2021

(16) November 26, 2021

Date held

- (17) February 4, 2022
- (18) June 17, 2022
- (19) August 29, 2022
- (20) May 25, 2023
- (21) March 26, 2024
- (22) December 12, 2024

Members

Michio Matsumoto (Leader)

Director, Kajima Institute of International Peace

KJR Management

Nobuyuki Hiraizumi

President, Kajima Institute of International Peace

Advisor, Avant Associates, Inc.

Kazumasa Oguro, Ph.D.

Director, Kajima Institute of International Peace

Faculty of Economics, Hosei University

Tsuneyoshi Shimizu

Trustee, Kajima Institute of International Peace

Former Management Advisor, International Division, Kajima

Corporation

Eriko Kato

General Manager, Fund Planning Department, IR Office,

Mitsubishi Jisho Investment Advisors, Inc.

Shinichi Nishisako

Senior Advisor, Asset Management Department, National

Pension Fund Association

Kenji Minoda

Chief Executive Officer, MC Capital Advisory Limited

Kazunari Yaguchi

Senior Managing Director, Head of Real Estate Investment

Department, Japan Post Bank, Co., Ltd.

Members Hirohiko Doi

Managing Executive Officer, Sumitomo Mitsui Trust Bank,

Ltd.

Peter Rackowe

Senior Client Partner and Head of Executive Search, Korn Ferry

Japan